

WHAT IF OUR
MOST POWERFUL WEAPONS
WERE IDEAS?

AMERICA
17  76
United We Stand

Two Organizations, One Vision

As progressives, we believe America should be a country of boundless opportunity — where all people can better themselves through education, hard work, and the freedom to pursue their dreams.

And we believe that such a country can only be achieved with an open, effective government that harnesses the strength of our diversity ... secures the rights and safety of our citizens ... and champions the common good over narrow self-interest.

Through ideas, advocacy, and action, the Center for American Progress and its sister organization, the Center for American Progress Action Fund, strive to make this vision a reality in the daily lives of the American people.

A Progressive Think Tank Dedicated TO Improving THE Lives OF Everyday Americans

What if every child was prepared to succeed in the 21st century economy?

What if our tax code rewarded hard work ... if each of us had health insurance ... if our country's most powerful weapons were ideas?

Better yet, what if more and more Americans were asking these questions of themselves, their leaders, and their country?

Asking “what if” – and answering in ways that define, defend, and advance a progressive vision for America – is the mission of the Center for American Progress.

With our sister organization, the Center for American Progress Action Fund, CAP is bringing new energy and clarity to the progressive movement. With some of the nation's brightest and most original thinkers, we're shaping realistic ideas and proposals to meet America's biggest challenges. And we're advancing them through an extraordinary range of innovative and strategic initiatives to get people talking and to inspire them to become involved.

In Congress and on television, in newspapers and on campuses, in the states and online, CAP and CAP Action Fund influence is felt in countless ways. In the pages that follow, you'll see just a few.



A think tank for a new era in American history; an incubator of promising ideas and alternatives; and a catalyst for action to change our country's course.

CAP and CAP Action Fund are here to do nothing less than change the topics of American conversation – and the terms of its political debate. Not for a few media cycles or a particular presidential term, but for the long haul. CAP will be here to stir a popular commitment to the founding principles of our democracy. To provoke a sustained movement to protect and apply them. To push the right-wing's bankrupt, hollow ideology back to the margins where it belongs.

And to give new meaning to the ideals of “life, liberty, and the pursuit of happiness” and of a government that is “of the people, by the people, and for the people.”

It's a big vision, and it is coming into view. Every day. In substantive, measurable ways. The pages that follow show how.

AN Entrepreneurial Incubator OF THE New, THE Bold, THE Possible ...

CAP is articulating progressive ideas that are smarter, fairer, and more true to the spirit of America.

Ideas begin with thinkers, and CAP has assembled some of America's brightest and most informed. Our Fellows, Trustees, staff, and collaborators include senior members of Democratic and Republican administrations as well as academics, writers, activists, and former elected officials. Since 2003, we've produced detailed policy papers and legislative proposals on scores of major issues, making CAP one of the nation's leading forums for progressive thought, research, and scholarship.

- **A Way Forward in Iraq:** CAP gathered a select group of distinguished military experts to develop a responsible and successful conclusion to the war in Iraq. Led by Lawrence J. Korb and Brian Katulis, the effort produced *Strategic Redeployment* (page 9), a comprehensive plan to redeploy U.S. forces while bringing greater stability to Iraq and its region. *Strategic Redeployment* broke through the frozen debate and presented a responsible, realistic way forward that has been widely embraced by lawmakers and opinion leaders.
- **Solutions to America's Challenges:** CAP tackles domestic, economic, and national security issues and proposes detailed solutions to solve them. In 2005, we published *Progressive Priorities: An Action Agenda for America*, which outlines bold ideas to finance universal health insurance, create an alternative energy policy, promote economic mobility for the rich and poor,

attract and keep quality teachers in our public schools, and much more.

- **A Practical Agenda for Change:** CAP's *15 New Ideas* booklet debunks the fallacy that progressives don't have a fresh and compelling agenda. Produced in 2006 to coincide with the media's attention to the annual State of the Union address, it offers creative and realistic proposals to meet challenges ranging from homeland security and energy independence to health care and economic growth, presented in language that everyone can understand and embrace.
- **A Showcase for What's Working Now:** Through *Partnerships With Progressive Governors*, CAP is putting a spotlight on progressive policy achievement in the states. Governors regularly visit CAP and CAP Action Fund to deliver major policy addresses, participate in public forums, and serve on our task forces. Since 2005, we've welcomed Governor Janet Napolitano of Arizona, Tom Vilsack of Iowa, Jennifer Granholm of Michigan, Brian Schweitzer of Montana, Bill Richardson of New Mexico, Mike Easley of North Carolina, Ed Rendell of Pennsylvania, Joe Manchin of West Virginia, and Jim Doyle of Wisconsin, and former Governors Mark Warner and James Gilmore of Virginia – demonstrating that progressive ideas are alive and succeeding in both blue states and red.

... AND THE Channels to Promote Them

CAP and CAP Action Fund inject progressive ideas into the national bloodstream through a growing roster of web sites, blogs, and other electronic projects that reach millions of people throughout the country at every level of public debate. Some of our most popular include:

- **ThinkProgress** – an online blog and issue forum with provocative posts throughout the day.
- **ThinkFast** – an in-the-moment summary of what opinion leaders nationwide are saying.
- **The Progress Report** – a widely read daily news summary with concise, thorough coverage of the headline issues and direct links to sources.
- **Talking Points** – a daily line of argument to sharpen the progressive case and debunk conservative spin.
- **Mic Check** – an early morning resource for talk radio hosts and producers with show ideas, research, audio clips, and other content.
- **Democracy Arsenal** – a destination blog written by leading and up-and-coming national security experts.



“What is most important about the report is the fact that it sounds an alarm about critical problems that are not getting nearly enough serious attention.”

– Bob Herbert

The New York Times

CAP HAS A PLAN FOR: EDUCATION

In August 2005, CAP’s blue-ribbon task force on public education released *Getting Smarter, Becoming Fairer: A Progressive Education Agenda for a Stronger Nation* with strategies to:

- increase learning time;
- promote student accountability;
- recruit and train high-quality teachers and school leaders;
- develop rigorous, voluntary curriculum standards in core subject areas;
- reach a consensus on what students should know and be able to do by the time they graduate from high school; and
- establish stronger connections between schools, families, and communities.

Several of the plan’s elements are the subject of pending legislation in Congress.



CAP regularly partners with progressive allies in the states. In February 2005, our **New Strategies for Southern Progress** conference assembled public officials, academics, and activists to chart strategy for advancing progressive policies on health care and education financing, immigration, and economic development in the South.



John Podesta and former Secretary of State Madeleine Albright, a CAP Trustee, debate the war in Iraq with Sen. Mitch McConnell on *Meet the Press*.



More than 80,000 progressives start their morning by reading CAP Action Fund’s daily **Progress Report** e-newsletter. And the colorful, up-to-the-minute reporting and analysis on the **ThinkProgress** blog draws over 2.5 million readers a month.

Expanding THE Range OF THE Progressive Movement ...

CAP is in places where people don't expect traditional think tanks (or progressives) to be.

From college campuses to comedy festivals, CAP is a progressive presence anywhere Americans live, work, study, or enter the public square. Our innovative projects build bridges between traditional advocates and newer allies in such realms as the arts, culture, and faith, and rally people of wide-ranging backgrounds to become a constructive force for change.

- **Through Faith:** CAP's *Faith and Progressive Policy Initiative* sponsors an ongoing series of town hall meetings throughout the country, giving voice to views that have largely been left out of the polarized debate on faith, values, and policy. Topics have included the budget as a moral document, the harmony between faith and science, and religious perspectives on environmental stewardship. We also opened the doors of our radio studio to Rev. Dr. C. Welton Gaddy who hosts the program, *State of Belief*.
- **Through Comedy:** CAP sponsors major events at the HBO Comedy Festival in Aspen, Colorado. In 2005 and 2006, CAP panels – *Wag the Debate: The Future of the Pundit* and *Who's Funnier: The Left or The Right?* – presented all-star lineups including Janeane Garofalo, Drew Carey, Stephen Colbert, and Garry Trudeau to

examine comedy's incisive social and political critiques.

- **Through Film:** As more people explore topical issues through movies, CAP is developing innovative ways for filmmakers and audiences to interact. At the Sundance Film Festival in Park City, Utah, CAP assembled artists like author Walter Mosley, director Jehane Noujaim, musician Michael Franti, and director Stephen Gaghan for lively discussions of the visual media's role in shaping the national agenda. And our *Reel Progress* film series has presented a dialogue between issue experts and the directors and casts of *Crash*, *Good Night and Good Luck*, *Akeelah and the Bee*, *The War Tapes*, and other new films. CAP has also co-presented two provocative documentaries directed by Robert Greenwald – *Uncovered: The Whole Truth About the Iraq War* and *Outfoxed: Rupert Murdoch's War on Journalism*.
- **Through Music:** CAP hitched a ride on the Fall 2005 tour of the popular bands *Foo Fighters* and *Weezer* to introduce tens of thousands of students to our Campus Progress project. CAP brought its innovative issue campaigns to the Bonnaroo Music Festival in Nashville and to the second National Political Hip Hop Convention in Chicago.

... AND Cultivating A New Generation

CAP's Campus Progress is an ambitious project to inspire the next generation of progressives to "connect, engage, and speak up." With conservatives spending more than \$35 million a year to push their agenda on campus, CAP counters that influence by strengthening progressive voices within student bodies, and empowering a new generation of leaders who are better trained, better informed, more diverse, and more united than ever before.

Campus Progress is sponsoring, organizing, and supporting: 200 speaking events and film screenings ■ student representatives on 60 campuses ■ 35 student publications ■ 15 training programs on journalism, media work, and other leadership skills ■ 5 student-led campaigns on living wages, the death penalty, Darfur, the war in Iraq, and judicial nominations ■ national campaigns on college affordability, academic freedom, and global warming ■ the *CampusProgress.org* daily web magazine, where traffic is up 60 percent since 2005, driven by a cutting-edge blog, and text, audio, and video resources that empower more than 1.7 million visitors to connect, engage, and speak up.

[CAP] "is correct that, in the range of value systems functioning in our diverse nation, it is wrong to tolerate avoidable pain, suffering, and death."
— Jonathan B. Kotch
UNC School of
Public Health



CAP HAS A PLAN FOR: HEALTH CARE

With 45 million Americans lacking health insurance and millions more struggling with skyrocketing premiums, unlocking our health care system's potential for everyone is the great moral challenge of our time. To meet it, CAP proposed *Progressive Prescriptions for a Healthy America*, a practical approach to guarantee an American right to affordable, quality health coverage by:

- making at least one insurance option available to everyone: employer-sponsored coverage, Medicaid, or private coverage through a new insurance pool like that used by Congress and federal employees;
- keeping health care costs in check through refundable tax credits and a guarantee that premiums never exceed more than a small, fixed percent of income;
- expanding and simplifying Medicaid to protect the working poor and indigent adults; and
- creating a new, modest, value-added tax dedicated to health system improvement.



Directors and actors like George Clooney have visited CAP's Reel Progress film series to talk with audiences about issues and controversies examined in movies like *Good Night and Good Luck*.



At the 2006 HBO Comedy Festival, CAP gave its Freedom of Speech Award to Russell Simmons and Def Comedy Jam. CAP is present in a diverse array of cultural gatherings throughout the country.



In July 2005, more than 700 students attended the first Campus Progress student conference, where they engaged with President Bill Clinton, Rep. John Lewis, journalists, activists, musicians, and others. The 2006 conference drew 1,000 students to hear keynote speaker Sen. Barack Obama, among others.

Engaging THE Public IN Issues THAT Count ...

CAP Action Fund is mobilizing citizens to talk back to government, the media, and corporate America about topics they care about.

CAP Action Fund gives engaged progressives the motivation, tools, and opportunity to put their opinions and values into action. From hot-button events to long-simmering concerns, we frame issues into coherent narratives and develop high-impact campaigns to activate a vocal, visible, and influential progressive response.

- **Be A Witness:** CAP Action Fund provoked Americans to call on television networks to devote more resources to shedding light on tragedies like the genocide in Darfur – and less on stories like Michael Jackson and the “Runaway Bride” – through our *Be A Witness* campaign. The project sparked increased media attention to the crisis and won the Gold Pollie for Best National Grassroots/Issue Advocacy TV Ad from the American Association of Political Consultants.
- **Drop the Hammer:** CAP Action Fund documented Tom DeLay’s ethical lapses and rallied citizens to demand that corporate donors take back their contributions from his legal defense fund through our *Drop the Hammer* campaign. Three targets – American Airlines, RJ Reynolds, and Verizon – did just that.
- **Kick the Oil Habit:** Our energy campaign is a classic demonstration of the ability to bring form, substance, visibility, and action to an issue when it matters most.

Kick the Oil Habit unfolded with an array of CAP and CAP Action Fund tools to pressure U.S. oil companies to double the number of service stations equipped to sell E85 – a cheaper, cleaner, home-grown, and renewable alternative to gasoline:

- John Podesta gave a major speech at Harvard University mapping out a broad approach to America’s energy future;
- CAP convened a conference on growing the world’s energy future with speakers like Sen. Richard Lugar (R-IN) and CAP Distinguished Senior Fellow and former Sen. Tom Daschle;
- working with congressional allies, CAP Action Fund presented a package of energy reforms to the Senate Foreign Relations Committee;
- seven coalition partners – including NRDC and Consumers Union – signed on and urged people on their lists to contact oil companies;
- a CAP Action Fund multimedia web site and blog (kicktheoilhabit.org) gave people hearing our messages a place to turn, learn, and take action;
- Robert Redford unveiled the campaign and its powerful video on CNN’s *Larry King Live*; and
- key staff and experts talked about the campaign and its goals in dozens of media appearances from the mainstream – CBS News, CNN and C-SPAN – to the specialized – E&E (Environment and Energy) web TV.

... AND Getting THE Progressive Message Heard

CAP's aggressive media outreach ensures a rapid and widespread progressive response to news reports, right-wing campaigns, government actions, and other events:

A full-service press operation, including full-time TV and radio bookers, supplies CAP and other progressive spokespeople to newspapers, broadcast and cable networks, online media, and other outlets nationwide. ■ *Opinion pieces have appeared in hundreds of newspapers, magazines, and periodicals.* ■ *CAP staff makes regular appearances on weekday and Sunday morning talk shows.* ■ *An in-house radio studio hosts regular broadcasts on Air America, Sirius Radio, and NPR, and allows progressive spokespeople to be interviewed by multiple outlets in a single news cycle.* ■ *And CAP Action Fund's Mic Check project anticipates what talk radio will be buzzing about and supplies hosts and producers with an electronic delivery of story ideas, research, talking points, audio clips, and other resources with a progressive point of view at 4:30 a.m. every weekday morning.*



[The CAP plan] "eliminates loopholes, cuts taxes on the middle class and creates more savings incentives for those without much wealth income."

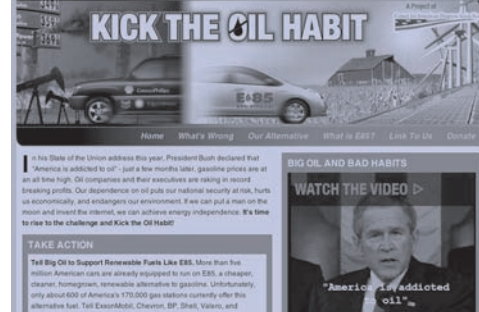
– The New York Times Magazine

CAP HAS A PLAN FOR: TAX REFORM

Will the American economy offer a pathway to the middle class and economic mobility, or will it remain a bipolar system in which only those at the top benefit from economic opportunity?

CAP's *A Fair and Simple Tax System for Our Future: A Progressive Approach to Tax Reform* restores fairness, simplicity, and opportunity to our tax system while generating the resources necessary to meet our nation's financial commitments. It maps out an approach that:

- reduces the deficit by \$500 billion over 10 years;
- offers a bold alternative to conservative anti-tax strategy to reduce the size of government;
- highlights the unfairness of conservative efforts to tax income from labor but not from wealth or investments; and
- reframes the debate on taxes in ways more favorable to progressive ideals.



In two weeks, CAP Action Fund's Kick the Oil Habit campaign led 25,000 people to ask U.S. oil companies to double the number of service stations equipped to sell E85 – a cheaper, cleaner, homegrown, and renewable alternative to gasoline.



The CAP Action Fund was out in front of the President's 2007 budget proposal with a widely covered "prebuttal" by Govs. Jennifer Granholm of Michigan and Bill Richardson of New Mexico.



From billboards in Times Square and viral electronic videos, to columns in weekly newspapers and content for daily talk radio, CAP's advocacy is innovative, widespread, strategic, and bold.

Giving Progressive Ideas Visible, Prominent Standing ...

CAP's practical remedies draw widespread attention and produce an ever more compelling vision of what a better way looks like.

The intelligence, insight, and expertise of CAP's staff and Fellows are reflected in scores of reports and policy proposals, some of which have already made their way into legislation and amendments at the Congressional and state levels.

And CAP's ability to deliver our ideas *in the news cycle*, when they can have the most impact, ensures that progressive alternatives to conservative rhetoric and failed Administration policies will receive maximum exposure and attention.

- **A Forum for Debate:** In March 2006, CAP assembled leading national security experts for a conference on *Iraq: Next Steps for U.S. Policy*, which included an address by former National Security Advisor Zbigniew Brzezinski. CAP is a major venue for lively discussion of progressive ideas and proposals.
- **Competing Alternatives:** In advance of the military's 2005 Quadrennial Defense Review, a mandated analysis of national defense strategy, CAP published its own thoughtful alternative. *Retaining American Military Power* gave Pentagon reporters a benchmark against which to evaluate the administration's analysis and policy, and offered a summary of progressive views on homeland security, military readiness, and approaches to conflicts abroad.

- **Out-Front Solutions:** In the wake of the Abramoff scandals, Senior Fellow Scott Lilly led development of a draft package of **House rules and procedural reforms** to limit the influence of lobbyists, curb abuses of power, and ensure open debate in conference committees. The proposals gained 120 cosponsors in the House and won broad support from editorial pages that compared it favorably to weak proposals from the House leadership.
- **Far-Range Thinking:** CAP's **Security and Peace Initiative**, organized in partnership with The Century Foundation, is examining long-term and emerging themes confronting U.S. foreign policy. In June 2006, *Power and Superpower: Global Leadership in the 21st Century* gathered current and former U.N., State Department, White House, and elected officials, including former Secretary of State Madeleine Albright and Rep. Jim Leach (R-IA), to form a new progressive alternative to the neoconservative doctrine of American exceptionalism that drives the Bush foreign policy – an alternative that promotes American leadership – but not dominance of the international community. An earlier conference on *Crisis of Governance: The International Stake in Sustaining Democracy in Latin America*, drew Members of Parliaments, academics, U.N. and Organization of American States officials, and past foreign ministers.

... AND Providing A Progressive Leadership Forum

When progressive leaders have a message for the country, more and more come to CAP to deliver it. And the energy that CAP brings is inspiring more people – issue experts, media, and policymakers – to challenge the right-wing-dominated conventional wisdom.

CAP has hosted dozens of forums, speeches, and other events to provide a showcase for progressive ideas and leadership over the last 18 months including: Iraq, Sudan, Tsunami: What are America's Responsibilities in the World? ■ Health Care, the Budget, and Morality ■ Saving the All-Volunteer Army ■ Redesigning Schools for the 21st Century ■ Beyond 2004: The Future of the Black Vote ■ Critical Mass: North Korea and the Bomb ■ No Place to Hide: Where the Data Revolution Meets Homeland Security ■ Afghanistan: Four Years Later ■ Lessons of Katrina ■ Resolving Guantanamo: A Progressive Plan for Detainees in the War on Terror.

"After months of trying unsuccessfully to develop a common message on Iraq, Democratic Party leaders are beginning to coalesce around a broad plan dubbed 'strategic redeployment' authored by the Center for American Progress."

– *The Boston Globe*



CAP HAS A PLAN FOR: IRAQ

As American casualties in Iraq topped two thousand, the country grew increasingly disillusioned with Bush administration policy and its two false choices – “stay the course” or “cut and run.”

CAP put forward a third way, producing *Strategic Redeployment*, a plan that charts a course between demands for an immediate withdrawal of all U.S. forces and an indefinite commitment of troops.

A threat-based strategy to target U.S. efforts against global terrorist networks while bringing greater stability to Iraq and its region, *Strategic Redeployment* calls for:

- a phased withdrawal of U.S. ground forces – 80,000 in 2006 and the remainder in 2007;
- completing the training mission of Iraq forces over the same period;
- returning National Guard units to the United States to focus on vital missions of homeland security; and
- a redeployment of active duty troops to missions in Afghanistan and around the Gulf region to address the terrorist threat.

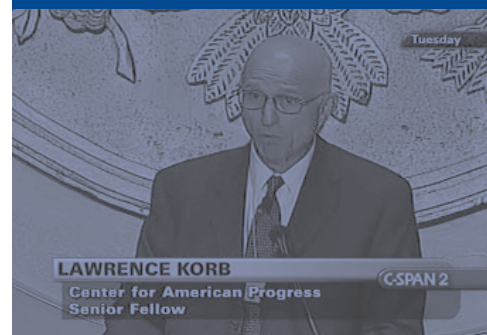
The plan's specificity gave it unique credibility, and the term “strategic redeployment” was soon in wide use on Capitol Hill and in the media. A follow-up, *Strategic Redeployment 2.0*, was embraced by a number of Congressional leaders.



CAP Distinguished Senior Fellow Sen. Tom Daschle has moderated a series of panels for CAP's Campus Progress and Georgetown's Public Policy Institute, including a session on global warming with Sen. Barack Obama. In addition to a packed room, young people across the country watched via live webcast.



Senior Fellow Scott Lilly and Congressmen David Obey, Barney Frank, David Price, and Tom Allen unveiled a package of institutional reforms at a panel discussion held at CAP on December 5, 2005.



Senior Fellow Lawrence J. Korb presented CAP's rebuttal to the Pentagon's Quadrennial Defense Review. It was just one initiative that led *Congressional Quarterly* to cite CAP as “a think tank that has broken from the timid national security stances of its liberal forebears.”

A Long-term Commitment TO Reclaiming THE National Agenda

Dear Friends,

How can we regain America's global leadership and credibility?

How can we ensure all families participate in and benefit from a dynamic 21st century economy?

How can we meet future energy needs and address the dangers of climate change; enhance our teaching workforce and the education our children receive; make meaningful strides against poverty and towards providing universal access to affordable, quality health care; and better engage our Latin American and Caribbean neighbors while better integrating our own growing Latino population?

In the months and years to come, CAP will shape workable solutions to these and other challenges facing America's future. And as the next national election unfolds, CAP Action Fund will be there to ensure that the national conversation addresses the hard choices – and challenge progressives and conservatives to offer bolder and bigger ideas.

“After a long period
of reacting to
conservative initiatives,
progressives sense
that conservative
failures have created
a vacuum that
needs to be filled.”

– E.J. Dionne
The Washington Post

With growing support and unbridled energy, CAP is building a lasting institution capable of changing the debate today and influencing America's direction tomorrow. We're doing it through the intelligence of our people, the quality of our ideas, the reach of our message, and the vitality of our commitment to advance a progressive vision for our nation.

Our efforts are a direct challenge to the broken-record tedium of the right-wing's songbook. By exposing the right-wing's failings, championing alternatives, and influencing conversations in every corner of our country, CAP is helping to turn the tide in America and herald a new era in our history.

In the days ahead, you'll turn on your television, open an e-mail, read an editorial, or listen to a discussion and be touched by a new CAP initiative to fight poverty; a new CAP strategy to transform our economy for a new age; or a new CAP campaign to engage college students in the course of our national affairs.

It's all on the horizon, parts of an unstoppable resurgence of progressive energy, ideas, and impact on our country and its future. Not only do we invite you to be part of it, we implore you. The stakes are too high, and the goals too long overdue, for any of us to sit on the sidelines.

As John F. Kennedy said, "Democracy is never a final achievement. It is a call to untiring effort." At the Center for American Progress and the CAP Action Fund, that effort is well underway.

Sincerely,



John Podesta
President and CEO



"Republicans better get their act together - strategists like Gene Sperling have an agenda that ... will change the political landscape for a very long time." – From an online review of CAP Senior Fellow Gene Sperling's book, *The Pro-Growth Progressive*, published in November 2005.



CAP's in-house media capabilities ensure immediate, in-the-news-cycle progressive responses to Administration policies.



15 New Ideas debunks the fallacy that progressives don't have a fresh and compelling agenda. It offers proposals for tackling America's biggest challenges – from Iraq to homeland security, education to health care, energy to economic growth – each tied to an ongoing CAP policy initiative.

BOARDS OF DIRECTORS

CENTER FOR AMERICAN PROGRESS

Carol Browner, *Principle, The Albright Group*
Richard Leone, *President, The Century Foundation*
Peter Lewis, *Chairman, The Progressive Corporation*
Cheryl Mills, *SVP for Operations and Administration, New York University*
Aryeh Neier, *President, Open Society Institute*
John Podesta, *President and CEO, Center for American Progress*
Marion Sandler, *Co-Chair of the Board and Co-CEO, Golden West Financial*
Hansjörg Wyss, *Chairman and CEO, Synthes-Stratec*

CENTER FOR AMERICAN PROGRESS ACTION FUND

Peter Edelman, *Professor of Law, Georgetown University Law Center*
Judith Feder, *Dean, Georgetown University Public Policy Institute*
Broderick Johnson, *Vice President of Federal Relations, BellSouth*
Ron Klain, *Executive Vice President and General Counsel, Revolution LLC*
Tom Perez, *Councilmember, Montgomery, MD County Council*
John Podesta, *President and CEO, Center for American Progress*
Hilary Rosen, *Former Chairman and CEO, Recording Industry Association of America*

CENTER FOR AMERICAN PROGRESS TRUSTEES

Bruce Ackerman, *Sterling Professor of Law, Yale Law School*
John Adams, *Past President and Founding Director, Natural Resources Defense Council*
Madeleine Albright, *former Secretary of State and Principal, The Albright Group*
Judith Areen, *Professor and Dean Emeritus, Georgetown University Law Center*
Linda Chavez-Thompson, *Executive Vice President, AFL-CIO*
Wesley Clark, *former NATO Supreme Allied Commander*
John Deutch, *Institute Professor, Massachusetts Institute of Technology*
Peter Edelman, *Professor of Law, Georgetown University Law Center*
Judith Feder, *Dean, Georgetown School of Public Policy*
Harvey Gantt, *former Mayor of Charlotte, NC*
Wade Henderson, *Executive Director, Leadership Conference on Civil Rights*
Bill Ivey, *Director, Vanderbilt University Curb Center for Art, Enterprise and Public Policy*
Broderick Johnson, *Vice President of Federal Relations, BellSouth*
Bob Kerrey, *former Senator and President, New School University*
Ron Klain, *Executive Vice President and General Counsel, Revolution LLC*
Bill Lann Lee, *former Assistant Attorney General for Civil Rights*
Dan Leeds, *President and Managing Partner, Fulcrum Investments*
Judith Lichtman, *Former President, National Partnership for Women and Families*
Enrique Moreno, *Sole Practitioner, Law Offices of Enrique Moreno*
Philip Murphy, *National Finance Chair, Democratic National Committee*
Tom Perez, *Councilmember, Montgomery, MD County Council*
F. Noel Perry, *Managing Director, Baccharis Capital Inc.*
Hilary Rosen, *Former Chairman and CEO, Recording Industry Association of America*
Harley Shaiken, *Professor, University of California at Berkeley*
Anna Deaver Smith, *Professor, New York University Tisch School of the Arts*
Robert Solow, *Institute Professor Emeritus, Massachusetts Institute of Technology*
Susan Brooks Thistlethwaite, Ph.D., *President, Chicago Theological Seminary*
Kathleen Kennedy Townsend, *Former Lieutenant Governor of Maryland*
Laura Tyson, *Dean, London Business School*
Roderick von Lipsey, *Vice President, Private Wealth Management, Goldman, Sachs & Co.*
Akila Weerapana, *Assistant Professor, Economics, Wellesley College*

EXECUTIVE COMMITTEE

John Podesta, *President and Chief Executive Officer*
Melody Barnes, *Executive Vice President for Policy*
Sarah Wartell, *Executive Vice President for Management and General Counsel*
Laura Nichols, *Senior Vice President for Communications and Strategy*

SENIOR STAFF

Cassandra Q. Butts, *Senior Vice President for Domestic Policy*
Joseph Cirincione, *Senior Vice President for National Security and International Policy*
Debby Goldberg, *Senior Vice President for Development*
David Halperin, *Senior Vice President and Director, Campus Progress*
Andrew Sherry, *Senior Vice President for Online Communications*
Winnie Stachelberg, *Senior Vice President for External Affairs*
Neera Tanden, *Senior Vice President for Academic Affairs*

Debbie Fine, *Counsel*
Michele Jolin, *Senior Advisor*
Brad Kiley, *Vice President of Finance and Operations*
Susan Lee, *Vice President for Economic Policy*
Jennifer Palmieri, *Vice President of Communications*
Peter Rundlet, *Vice President for National Security and International Affairs*

DISTINGUISHED SENIOR FELLOW

Sen. Tom Daschle

SENIOR FELLOWS AND FELLOWS

Mark Agrast	Joe Romm
Eric Alterman	Fred Rotondaro
George L. Askew	Mara Rudman
Spencer P. Boyer	Shira Saperstein
Alyssandra Campaigne	Gayle Smith
Aaron Chatterji	Gene Sperling
P.J. Crowley	Todd Stern
Maria Echaveste	Peter Swire
Robert Gordon	Ruy Teixeira
Nina Hachigian	Dan Tarullo

Morton H. Halperin
John Halpin
Bracken Hendricks
Thomas Kalil
Brian Katulis
Lawrence J. Korb
Jeanne Lambrew
Scott Lilly
Mark Lloyd
Carl Malamud
Denis McDonough
Matthew Miller
Jonathan Moreno
Suzanne Nossel
Hilary Pennington

SPECIAL ADVISOR

Ivo Daadler

VISITING FELLOWS

Lisa Eckenwiler
Michelle Lewis
Bill Schulz

American Progress operates two separate nonprofit organizations to maximize our ability to advance our progressive agenda.

CAP is a nonpartisan, 501(c)(3) tax exempt research and educational institute. Your donation will help CAP fund policy development from the brightest minds and sharpest thinkers; underwrite education and outreach to share our progressive ideas; and support our ongoing communication efforts with Capitol Hill, state leaders and the media.

Contributions to CAP are tax deductible. To give, visit: americanprogress.org/donate

CAP Action Fund is a nonpartisan, 501(c)(4) tax-exempt organization dedicated to achieving progress through action. Your donation will help the CAP Action Fund publish *The Progress Report*, our daily e-mail of sharp analysis and critical thinking; underwrite important advocacy work on behalf of progressive causes; and support the continuing growth of *ThinkProgress*, CAP Action Fund's dynamic and popular entry into the blogosphere.

Contributions to CAP Action Fund are not tax deductible. To give, visit: americanprogressaction.org/donate

Neither organization endorses candidates for public office.

Two organizations. One vision.

Join the progressive movement and help us realize our vision.

LEARN. Educate yourself on the issues and help inform the national debate. Visit us at americanprogress.org for the latest progressive thinking on domestic, economic, and national security issues as well as columns, blog posts, and cartoons.

ACT. To be a progressive is to be active. Get involved in campus, local, state, and national issues shaping our collective future with the help of our online resources: Do research, download policy papers, print talking points, organize, and make a difference.

GIVE. Without your generous support, we cannot do this important work.

Add to the collective genius at

americanprogress.org

americanprogressaction.org

campusprogress.org

thinkprogress.org



1333 H Street, NW, 10th Floor
Washington, DC 20005
202.682.1611 (T) • 202.682.1867 (F)
www.americanprogress.org
www.americanprogressaction.org
www.campusprogress.org
www.thinkprogress.org

*Read our annual report online at
www.americanprogress.org/annualreport*



Written and designed by Eidolon Communications